Mission Statement

The mission of the Muncie Community Schools is to provide a quality educational environment that allows every student to maximize his or her potential and, upon graduation, possess the skills necessary to be a positive, productive, contributing member of society.

Finance & Facilities

Finance

- **GOAL 1:** Develop a comprehensive budget that creates positive cash flow for the district and builds adequate cash reserves
 - **Objective 1**: Build public trust through communications of the district resources
 - **Objective 2:** Explore and maximize all financial resources possible

Facilities

- GOAL 1: Create a long-term, cost-effective action plan that ensures every building meets or exceeds capacity and programming needs
 - **Objective 1:** Develop a sustainable operating, maintenance and improvement program for all buildings and infrastructure systems
 - **Objective 2:** Create a prioritized Master Plan for the future development of the corporation facilities and infrastructure systems using Leadership in Energy and Environmental Design (LEED) Principles
- GOAL 2: Develop a Sustainability and Energy efficiency program for all buildings and infrastructure systems
 - **Objective 1:** Include all stakeholders in planning, supporting and maintaining a sustainability program

Curriculum & Instruction

- **GOAL 1:** Ensure a rigorous Pre K to 14 curriculum to accelerate and enrich basic standards
 - **Objective 1:** Children will enter kindergarten ready to succeed through the strengthening of early childhood education
 - **Objective 2**: Provide district wide standards based curriculum that ensures measurable and continuous improvement
 - **Objective 3**: Develop and grow programs that meet or exceed Indiana Academic and Higher Learning Standards
 - **Objective 4**: Diversity and social justice are addressed across the curriculum
 - **Objective 5**: The curriculum supports and enhances the social and emotional development of all children
- **GOAL 2:** Ensure quality instruction
 - **Objective 1:** Implement effective instructional strategies
 - **Objective 2:** Plan and implement professional development to ensure quality instruction
 - **Objective 3**: Develop alternative school schedules
 - **Objective 4:** Stakeholders practice legal and ethical behavior with technology as it relates to understanding human, cultural and societal issues
- GOAL 3: MCS stakeholders will utilize a variety of technologies to explore content, represent their knowledge in creative ways, and engage with others
 - **Objective 1:** Diversify sources from which information is gathered, in addition to books and teachers
 - **Objective 2:** Develop and present varied media to represent diverse content
 - **Objective 3:** Utilize a Learning Management System (LMS) to support curriculum and instruction at appropriate ages

- **GOAL 4**: MCS will create and implement a sustainable and scalable technology environment for all
 - **Objective 1**: A long-term sustainability plan will be developed and agreed upon by all involved parties
 - **Objective 2:** Proactively scale the technology infrastructure to meet students' learning needs
 - **Objective 3**: Maintain a secure data environment

Student Services, Support & Safety

- **GOAL 1**: MCS will provide a safe, nurturing, productive learning and working environment for all
 - **Objective 1**: Implement consistent physical safety and security improvements to support a safe working and learning environment in all buildings.
 - **Objective 2:** Provide high quality, on-going professional development and training for school based intervention teams to improve security and safety.
- GOAL 2: MCS will provide high quality supportive services to inspire and shape students to excel and have the skills necessary to exit high school successfully
 - **Objective 1**: Provide multiple pathways and alternate programs for students to achieve success at all levels
 - **Objective 2:** Provide avenues for students and families to access health and support services to promote optimal development and readiness to learn
- GOAL 3: MCS will enhance learning opportunities for all students by cultivating a collaborative, supportive and welcoming district culture
 - **Objective 1**: Strengthen community connections and utilize the partnerships to provide in school services to students and families
 - **Objective 2:** Each school will provide a positive environment for students and families; celebrating diversity, recognizing success, and promoting healthy and positive social skills

Human Resources & Professional Development

- GOAL 1: MCS will elevate professional practice by investing in talented, culturally responsive, and highly effective faculty and staff in order to improve academic achievement for all students
 - **Objective 1**: Recruit, develop, support, and retain an effective, culturally competent, and diverse workforce
 - **Objective 2:** Reward and recognize highly effective faculty staff
- GOAL 2: MCS will provide relevant professional development that is designed and provided to enhance employees' practice and skills and meet needs identified by the evaluation system
 - **Objective 1**: Disaggregate MCS evaluation data to determine individual professional development needs.
 - **Objective 2:** Create and implement a corporation wide professional development calendar
 - **Objective 3:** Identify highly effective teachers and encourage and utilize teacher leaders

Communications & Family Engagement

- **GOAL 1:** Eliminate internal communication gaps among school personnel
 - **Objective 1**: Improve communication to ensure effective communication among students, faculty, staff, and administrators
- **GOAL 2:** Generate community awareness and support via proactive communication
 - **Objective 1**: Enhance communication processes to effectively inform families and stakeholders

- GOAL 3: Create a school environment where parents, staff, and families feel welcome and respected as relationships are developed
 - **Objective 1**: Create a physical environment that is safe and reflects the culture of its families and communities
 - **Objective 2**: Create a culture where relationships are encouraged, families are engaged, and constructive feedback is welcomed
- **GOAL4:** Schools will create a collaborative relationship with families of all students
 - Objective 1 Schools will provide meaningful opportunities for families
 - **Objective 2** Create a culture where relationships are encouraged, families are engaged, and constructive feedback is welcomed.

Strategic Planning Team Participants

Oversight Team

Dr. Steven Baule, Dr. Andrew Bowne, Dr. George Branam, Jule Halbig, Jay Julian, Ginny Nilles, Rebecca Thompson, Mayor Dennis Tyler

Team Members: (Team leaders in bold)

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Strategic Planning Teams Goals & Objectives

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